# ACTIO Consultancy Group

"observe, describant, intelligere, credere et actum"



Who We Are & What We Do: We are a tight, focused team with complimentary skills and global experience in strategy, leadership, data/systems, culture & sales/marketing execution. Our proven structured business model framework coverers strategy through to execution, based on 9 essential business 'BUILDING BLOCKS'

### Actio EXPERIENCE

- Marketing (Brand/Product/Channel)
- **Product & Service Innovation**
- Research
- **Sales**
- **RTM**
- People/Culture/Leadership
- Digital/Social
- IT/Data/Systems
- Hospitality
- Retailing
- Finance

**INDUSTRY** Food Non-Food Service

**FMCG** B<sub>2</sub>B Retail **Foodservice** 

**OUR PASSION Foodservice** 

**OUR PRINCIPLE:** Actio follows a proven 'PATTERN OF PROGRESS' to identify new insights & create unique solutions 1. OBSERVE - The right tools enables us to gather data and information that can help us see new opportunities 2. MAP - Mapping gathered data enables to see scale, relationships & patterns in our customers target markets & channels 3. UNDERSTAND - Observing, Mapping creates 'Understanding' releasing the most powerful of team/business drivers' 'Belief' 4. BELIEF - Belief in a shared goal/vision compels individuals and teams across a business to 'Act' together as one 5. ACT – Teams motivated to 'Act' can redefine what is possible enabling the creation of new outcomes

BUILDING CHANNEL-LED SOLUTIONS: The Actio team collaborate/co-create via a structured process to develop superior Channel-Led Business Solutions & Creative Market Execution of solutions with our PARTNER CUSTOMERS.

Working alongside selected Customer Teams we build pilot solutions & innovative customer engagement & sales tools to develop 'PROOF OF CONCEPT' before expanding and amplifying solutions expanding into our partner customers other priority channels & markets.

# Actio Consultancy Group - Partner Client Examples





An ongoing relationship with Bel Foodservice since
November 2022, across Europe, USA & Asia
covering Foodservice strategy, portfolio mapping/
development, team capability, channel expertise,
sales tool develop + associated training &
business/customer development planning &
execution. Our team works with multiple teams to
introduce new strategies & drive adoption and
build an integrated approach across the business



We equally enjoy an ongoing strategic partnership with Bel Groupe's Plant Based Business Nurishh Europe, Australia, North & South America. Like Bel it cover B2B & B2C strategy, team capability, channel expertise, sales tool development, training but with a heavy focus on product innovation & development of channel/customer led product portfolio via ongoing Project Management



Actio has embarked on foodservice journey with global agribusiness company giant Cargill. Actio has been engaged to help them at a global & regional level transform the way they Go-2-Market & engage with global & regional chains. Our role focus on creating Channel-led portfolios, Value-Added Solutions & Tools, plus Actio will provide project management support for this major Step Change in business model



Actio have recently been engaged by Barilla the world #1
Pasta company to assist them with their B2B customer
engagement. Initial focus is the EU with scope to include
rest of world markets. The scope of the activity
development of sales solutions and associated sales and
customer engagement tools. Our shared objectives with
Barilla leadership is to move customer conversations
beyond just product & price



Post separation from Unilever the Actio team worked with Lipton Foodservice Global team on Foodservice strategy refresh and sales tool development working across markets in the USA, UK, Middle East & selected European Markets.

Also, our Tech & Digital Teams have development a bespoke distributor scrapping and dashboard tool for managing distributors & development of a unique e-comm sales improvement solution



Actio was engaged to step change the way Kilcoy Global Foods engaged & Retail with Customers in their B2B, Foodservice, Export Customers. The scope of the engagement included development of customer centric sales focus and customer solutions and associated selling tools/presentations. s The Actio team conducted both Face 2 Face and online training as part of coaching/mentoring program



Actio have an ongoing relationship with premium pet nutrition company Prime 100. Our scope includes support on B2C & B2B strategies, digital & social media campaign support, Asian market access. Actio is also engaged to support the Prime 100 IT & Data team to develop integrated sales dashboards. Prime are one of our customers who have chosen to retain our members of the Actio Team in a dedicated executional capacity





Our team were engaged by Nomad Foods owners of iconic brands such a Birdseye, Findus & Igloo The Out of Home Head Office UK Team to reshape its Global Out of Home Strategy. The scope of the activity covers Foodservice strategy development, team capability, channel expertise, sales tool development & product seafood portfolio review. The OOH Leadership team also are seeking our expertise to make a Mindshift change in the way engage with customers as part of a transformational scope

# Actio Consultancy Group - Geoff Meyer Introduction & Background



Geoff Meyer - Managing Director Actio Consultancy Group - Melbourne

Leadership, Commercial & Business Strategy, Development, Sales Capability, Culture & People Development High Performing Team Development, RTM & Value Chain Analysis (Specializing in OOH/Foodservice & Retail)

### **Company Experience**





Netherlands & Singapore



Australia





Australia & China



Australia

### Locations

Singapore – 11 Years EU – 2 Years China – 6 Years APAC – 17 Years

## **Career Experience**

- 20 Years Commercial Experience (Sales & Distribution P&L Accountability In Multiple Industries)
- 14 Years International Experience (China, ASEAN, Europe, AMEA, Nth & Sth America)
- 16 Years General Management / Team Leadership (includes Global & Regional Scope)
- 12 Years Marketing & Channel Demand Creation
- 10 Years Product Innovation
- 10 Years Sales/Leadership Capability & Training (including digital & IT systems)
- 11 Years Export Experience (China, ASEAN, Europe, M/East & Japan)
- 5 Years Consulting Experience



# Actio Consultancy Group - Core Team Introduction

### **Our Core Team**

Geoff Meyer - Director Actio Consultancy Group - Melbourne

Lourdes Liang - Channel Develop Manager/Projects Actio Consultancy Group - Kuala Lumpur



Leadership, Commercial & Business
Strategy, Development, Sales Capability,
Culture & People Development High
Performing Team Development, RTM &
Value Chain Analysis
(Specializing in OOH/Foodservice &
Retail)



Channel Development
FOH Research/Shopper Insights
Digital Campaign, Project Planning /Management,
Training Program Development, Trainer
Client Relationship Management
(Specializing in Retail & OOH/Foodservice)

Paula Costa Bravo – Account Director Actio Consultancy Group – Portland (USA)



Business & Sales Strategy
Customer/Broker Relationship Management
Food innovation & Marketing Expertise
Distributor Management
Strategic Account Management
Channel & Market Mapping
(Specializing in OOH/Foodservice & Retail)

Janey Loh - Marketing Director Actio Consultancy Group - Kuala Lumpur Ivy Zhang- Channel Development & Marketing Actio Consultancy Group - Shanghai



Brand/Visual Creative & Campaign Concepts,
Sales/Marketing & Strategy
Development, Project Leadership
(Specializing in OOH/Foodservice & Retail)



Channel Development
Brand/Visual Creative & Social Media Campaign
Concept Design
Creative Content Development
Digital Marketing & Consumer Communication
Campaign Development & Coordination
(Specializing in OOH/Foodservice & Retail)

Mikaela Zhang - Research Intern Actio Consultancy Group - Melbourne

Morgan Meyer - Analyst & Data Specialist Actio Consultancy Group - Melbourne



Research/Insights, Restaurant Guest
Management & Operations, Social
Media Listening/Monitoring
& Infield Execution
(Specializing in Hospitality)

Clint Irvine – Technical Director Actio Consultancy Group - Kuala Lumpur



Commercial, IT Development,
Project Management, Digital Sales
Tools/Data Management & eComm Platform Expertise
(Specializing in Systems, Data
Management & Analytics)

Eleanor Zhang – Project & Administration Manager Actio Consultancy Group - Melbourne Jo Ling – Channel Marketing Specialist Actio Consultancy Group – Kuala Lumpur



Project Coordination,
Planning/Event Execution &
Finance/Administration
Manager



Channel Development
Creative Content Development
Project Management
Digital Marketing Strategy & Communication
Client Relationship Management
Campaign Development & Coordination
(Specializing in B2C)

Charmaine Lim – Marketing Specialist Actio Consultancy Group – Kuala Lumpur Pricilla Sim – Marketing Specialist Actio Consultancy Group – Kuching City



Research Insights Specialist
Creative Content Development
Project Management
Client Relationship Management
(Specializing in Research)



Creative Content Development & Copy Writing Digital & Marketing Communication Campaign Development & Coordination Research & Insights



Advanced Analytics
Data Management
Insights Distillation
Dashboard & Reporting Design
Project Management

(Specializing in B2B & B2C)

Melbourne (Australia): People, Organizational Culture, Development Leadership, Commercial & Business Strategy, Sales Capability, Research & Customer Engagement (B2B, B2C, Export & Ingredients)

Kuala Lumpur (Malaysia): Marketing Creative, Digital/Technical, Systems & Tools Development, Global Insights & Research, Channel Expertise (B2B & B2C)

Shanghai (China): Marketing Creative, Digital Marketing Development, Consumer Insights & Content Development (B2B & B2C)

Portland (USA): Customer Relationship Management, Distributor Management, Strategic Account Management & Channel & Market Mapping (B2B & B2C)



# Actio Consultancy Group - Our Approach

"observe, describant, intelligere, credere et actum"

WHAT WE DO: We are a tight, focused team with complimentary skills and global experience in strategy, leadership, data/systems, culture & sales/marketing execution. Our proven structured business model coverers strategy through to execution, the model is based on 9 essential business 'BUILDING BLOCKS'. Our building block model enables us to take a whole of business view ensuring any activity we undertake is integrated into the overall business strategy and aligned to existing and future capabilities. We develop a Channel-Led\* approach for our clients to engage with their customers. This channel-led approach enables clients to build deep customer expertise which in turn enables the development i) optimizing category/portfolios & ii) development of superior business solutions for their customers. Combining our unique model with our passion for creating tailored 'CHANNEL-LED SOLUTIONS' enables our team to collaborate/co-create via a structured process to develop superior differentiated strategies & creative market execution solutions with our partner customers.

HOW WE OPERATE: Our approach in working with our clients is based on 'INTIMATE RELATIONSHIPS' built from the C-Suite through to the Field & Operator Level. Our core team work with a unique broad network of freelance partners that we have built over many years. This network of experts enables Actio to scale up 'EMERGE' as needed by our clients. Our ability to scale at speed provides not only agile responses required in a dynamic market and customer environment, but it also enables us to develop test and trial solutions at an affordable cost. Although we have long standing relationships with most of our customers, our projects and capability development initiatives have a finite period; this is based on a belief if we are performing our role correctly, we are developing/transferring capability within our clients to enable them to own and self-manage newly developed ways of working. We have been fortunate that many of our clients retain our services for future initiatives based on both cost and effectiveness.

OUR CAPABILITY: The Actio operating model allows us to work across various industries & sectors. Our background is in FMCG, with a particular passion for FOOD & FOODSERVICE. Many of our team have first-hand experience working in hospitality and two of our directors have owned and run restaurants bringing a unique level of foodservice operator understanding. More recently clients have sort out our experience in the emerging plant-based foods segment. Our diverse team has worked globally across many cultures, and we enjoy a broad range of first hand experiences covering strategy, leadership & culture, through to a deep executional understanding including RTM & distributor management, portfolio design, content creation, channel & brand marketing, digital & social media, customer engagement, sales tool development (both digital & analogue), data/systems & project management



<sup>\*</sup> Denotes: A Channel is defined as a group of customers selling like products or services as opposed to a traditional RTM or bricks and mortar definition of a channel